Importance of Security
At McAfee (formerly Intel Security) we take product security very seriously. Our practices include designing for both privacy and security, in software and applications. We have rigorous product security policies and processes designed to find and remove software security defects, e.g. security vulnerabilities. We understand that our products must not only fulfill the stated function to help protect our customers, the McAfee software itself must also aim to protect itself from vulnerabilities and attackers. McAfee strives to build software that demonstrates resilience against attacks.

We also understand that our customers may, from time to time, wish to review our product security practices so that they may make their own risk-based decisions on how best to use our products and to fulfill any due diligence responsibilities they may have.

Specific policies and practices can vary by product. The summary of practices described in this statement apply to all McAfee and Intel Security branded products.

Software Development Lifecycle (SDLC) at McAfee
The majority of McAfee’s software is developed using the Agile methodology. These agile practices are referred to as the Agile Software Development Lifecycle (SDLC). The Waterfall methodology is also occasionally used. At McAfee, the SDLC was referred to as the Product Lifecycle Framework (PLF).

Agile SDLC

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<thead>
<tr>
<th>Business &amp; Product Canvas (solve &amp; explain purpose of proposed solution)</th>
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<tr>
<td>Plan of Intent</td>
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<tr>
<td>Program Backlog</td>
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<td>Team Backlog Stories</td>
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<tr>
<td>Daily Scrum</td>
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<tr>
<td>Release Quality Increment (PSI)</td>
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<td>Finished Product</td>
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<tr>
<td>Investment Themes, Epics (Viability, Feasibility, Desirability)</td>
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<tr>
<td>Release Planning</td>
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<tr>
<td>Sprint Planning</td>
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<tr>
<td>Development &amp; Test</td>
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<tr>
<td>Sprint Review &amp; Retrospective</td>
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<tr>
<td>Release to Customer</td>
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<td>1-4 Weeks</td>
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<tr>
<td>Develop on a Cadence, Release on Demand</td>
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<tr>
<td>Strategic Security Backlog Planning</td>
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<td>Plan-of-Intent Checkpoint</td>
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<tr>
<td>Release Planning Checkpoint</td>
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<tr>
<td>Sprint Planning Checkpoint</td>
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<tr>
<td>Sprint / Release Readiness Sprint</td>
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<td>Release Launch Checkpoint</td>
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<td>Post Release Sustainment</td>
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Security Development Lifecycle (SDL) at McAfee
In line with IT and application development industry standards such as ISO/IEC 27001, 27002, and 27034, BSIMM, and SAFECode, McAfee product development has processes designed to adhere to a Security Development Lifecycle (SDL).

- McAfee’s primary SDL is called the Agile SDL
McAfee’s secondary or Waterfall SDL is called the S-PLF for Secure Product Lifecycle Framework (PLF). This is now obsolete.

The following paragraphs describe, at a high level, the McAfee SDL process.

### SDLC Phases

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<tbody>
<tr>
<td>Concept</td>
<td>Planning</td>
<td>Design &amp; Development</td>
<td>Readiness</td>
<td>Release &amp; Launch</td>
<td>Support &amp; Sustain</td>
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### Security Assessment
- Product security team is looped in early (Product Security Group & Product Security Champions)
- Product security team hosts a discovery meeting
- Product security team creates an S-PLF project plan (states what further work will be done)
- Product team initiates a Privacy Impact Assessment (PIA)

### Architecture
- S1 Security Plan
- S-PLF policy assessment & scoping
- Threat modeling / architecture security analysis
- Privacy information gathering and analysis

### Design & Development
- S2 Security Plan
- Security test plan composition
- Static analysis
- Threat model updating
- Design security analysis & review
- Privacy implementation assessment

### Ship
- S3 Security Plan
- Security test case execution
- Static analysis
- Dynamic analysis
- Fuzz testing
- Manual code review
- Privacy validation and remediation

### Post-Release, Legacy, & M&A
- S4 Security Plan
- Final security review
- Vulnerability scan
- Penetration test
- Open source licensing review
- Final privacy review
- External vulnerability disclosure response (PSIRT)
- Reviews by service contractors
- Post-release certifications
- Internal review for new product combinations or cloud deployment
- Security architectural reviews & tool-based assessments of legacy and M&A products

The chart above was developed for a traditional Waterfall SDLC. This chart has been adapted and redefined for McAfee’s Agile SDL. Security and privacy tasks are integrated into McAfee’s Agile SDL as a seamless, holistic process designed to produce software that has appropriate security and privacy built into it. While the following description may appear to apply only to Waterfall development, the same set of security tasks are performed across the iterations of Agile just as they may be performed in discreet phases during Waterfall. McAfee encourages full engagement by product security engineers and architects within Agile sprints to ensure that security and privacy are integral parts of the Agile process.

### High Level Agile SDL

For a new product, the security process typically begins at project initiation. A seasoned security architect or McAfee Product Security Champion (PSC) assesses a proposal for its security implications. The output of this engagement is any additional security features that will be added for software self-protection so that the software can be deployed in accordance with the different security postures of McAfee’s customers.
Agile SDL

Any project that involves a change to the architecture of the product is required to go through a security architecture review. The proposed architectural changes are analyzed for security requirements, as well as analyzed within the whole of the architecture of the product for each change’s security implications. A threat model is created or updated. The output of this analysis will typically be the security requirements that must be folded into the design that will be implemented. An architecture review may be a discreet event (Waterfall) or may be accomplished iteratively as the architecture progresses (Agile).

The Agile and Waterfall SDLs both require that designs that contain security features or effects are reviewed to make sure that security requirements will be built correctly. The PSC signs off when the design meets expectations. All functional items, including security design elements, are included in the thorough functional test plan. Like architectural reviews, a design review may be a discreet event (Waterfall) or may be accomplished iteratively when design work occurs (Agile).

In tandem with architecture and design reviews, privacy reviews are conducted. A Privacy Impact Assessment (PIA) is performed to determine if any additional privacy activities are required to protect personal data. Privacy reviews cover the whole lifecycle of personal data and often extend beyond the product collecting the data and include backend systems and infrastructure.
Agile SDL Activities
In summary, the technical SDL activities defined for each product release include:

- SDL.T01 Security Definition of Done
- SDL.T02 Security Architecture Review
- SDL.T03 Security Design Review
- SDL.T04 Threat Modeling
- SDL.T05 Security Testing and Validation
- SDL.T06 Static Analysis
- SDL.T07 Dynamic Analysis (Web Apps)
- SDL.T08 Fuzz Testing
- SDL.T09 Vulnerability Scan
- SDL.T10 Penetration Testing
- SDL.T11 Manual Code Review
- SDL.T12 Secure Coding Standards (includes cryptography)
- SDL.T13 Open Source and 3rd Party Libraries
- SDL.T14 Vendor Management (includes software legal compliance)
- SDL.T15 Privacy
- SDL.T16 Operating Environment

Product Security Champions
At McAfee, we foster industry standard secure coding practices. To that end, McAfee University and the McAfee Learning system contains many courses on building software securely. Developers are expected to pursue ongoing developer education. Self-training is encouraged.

In addition, Product Security Champions (PSCs) are assigned to each product line. PSCs are functionally equivalent to the industry title, “Security Architect”. PSCs help to confirm that every part of the product security process is applied appropriately.
We also have Product Security Evangelists (PSEs), engineers who have demonstrated a passion for software security, but have less experience or are often in Quality Assurance. PSEs are available to assist with secure coding, as well as providing security tool expertise.

“Trust And Verify”
Alongside each developer’s responsibility to produce secure code, McAfee has a “trust and verify” attitude. All new code must go through a manual code review. For non-sensitive and/or noncritical functions, this code may solely go through peer review. Critical and/or sensitive changes are also be reviewed by staff with a sufficient level of expertise to assess critical changes.

Making use of overlapping complementary approaches, we employ a number of tools and automation to find security defects that may slip through manual code review. All code must be statically analyzed (unless no static analyzer exists for the language or environment). All web code is expected to undergo a web vulnerability scan. Other forms of input are routinely fuzz tested. High severity issues must be fixed before release. Medium severity issues are prioritized then fixed or mitigated in future patches and product releases. Low severity issues are usually addressed in future product releases.

Complimentary Security Testing
Critical customer-premise releases may additionally be put through a third-party penetration analysis on a case-by-case basis before release. All hosted systems are routinely vulnerability scanned and penetration tested by our IT security group internal security department or by a third-party engaged by them.

We believe that the foregoing is a solid plan in line with industry standards and best practices. Since no computer system can be absolutely secure, McAfee makes no claim that the Agile SDL will prevent any particular issue or any collection of issues. McAfee reevaluates and updates its SDL policies and process on a regular basis.

McAfee Policies
McAfee believes that customer relations are best served through open, transparent dialog. We encourage customer engagement, including requests about our software security process.
There are some limitations as to what we may share. For instance, we never make available the list of vulnerabilities that are found as a result of our own internal investigations or from any of our automated testing tools. After internally discovered vulnerabilities have been addressed in a hotfix, patch or new product release all medium and high severity issues are documented in product release notes and/or a security bulletin.

It is important to note that any scan of McAfee’s production systems will be considered an attack. Response to perceived attack will be rapid and decisive. Please coordinate your needs with your account manager. Availability of test systems is subject to customer need, customer cost, and timing.

**Software Security Tools**

McAfee engineering teams apply an appropriate combination of tools depending upon the target programming language, architecture, and the execution runtime. These tools are a combination of internally developed, vendor purchased, and open source tools. We may provide a list of utilized tools upon request.

**Notice**

No computer system can be absolutely secure. McAfee makes no warranty with respect to any malfunctions or other errors in its hardware products or software products caused by viruses, infections, worms, or similar malicious code not developed or introduced by McAfee. McAfee makes no warranty that any hardware products or software products will protect against all possible security threats, including intentional misconduct by third parties. McAfee is not liable for any downtime or service interruption, for any lost or stolen data or systems, or for any other damages arising out of or relating to any such actions or intrusions.

**Points of Contact**

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**Glossary**

**Agile PLF**  
Agile Product Lifecycle Framework  
The Agile SDL used by McAfee, Inc. Renamed to Agile SDL after the Intel acquisition and with McAfee LLC.

**Agile SDL**  
Agile Security Development Lifecycle  
A software development methodology that condenses the traditional waterfall methodology delivery cycles into weeks instead of month. Used by over 90% of McAfee’s software development teams.

**ISecG**  
Intel Security Group  
The Intel Security Group (ISecG) is a major business unit within Intel. It was formerly known as McAfee, Inc. and is often referred to externally as Intel Security. As of 3 April 2017 it is now referred to as McAfee LLC.

**PIA**  
Privacy Impact Assessment  
A privacy review conducted on all products to determine if additional privacy activities are required before a product is release.

**PLF**  
Product Lifecycle Framework  
McAfee’s SDLC.

**PSC**  
Product Security Champion
A senior security architect within McAfee responsible for all security related activities for a given product line.

**PSE**  
Product Security Evangelist  
Engineers who have demonstrated a passion for software security, but are often in Quality Assurance. They assist the PSCs.

**PSI**  
Potentially Shippable Increment  
An agile term that means that each unit produced from a series of Sprints has a quality of completion. A governance checkpoint determines each release. PSCs participate in release decisions. There is no mandate to release a PSI.

**PSIRT**  
Product Security Incident Response Team  
The team within McAfee that responds to product vulnerabilities in shipping products. They work with the discoverer and engineering to quickly develop and deliver a patch and accompanying security bulletin.  

**SDL**  
Security Development Lifecycle  
The security aspects of an SDLC.

**SDLC**  
Software Development Lifecycle  
Describes the processes, activities and deliverables for developing, testing and shipping software.

**S-PLF**  
Security Product Lifecycle Framework  
The security processes, activities and deliverables for developing, testing and shipping software. Replaced by the Agile SDL.